

**Western Washington University
Board of Trustees
Agenda
June 11, 2015**

THURSDAY, June 11, 2015

Location: OM 340
Time: 3:00 p.m.

1. CALL TO ORDER

3:00 – 3:05

2. THE ROLE OF INTERCOLLEGIATE ATHLETICS AND CLUB SPORTS IN THE WESTERN UNDERGRADUATE EXPERIENCE

3:05 – 3:20

Presentation: Eileen Coughlin, Senior VP and Vice President for Enrollment and Student Services
Bruce Larson, Faculty Athletics Representative

3:20 – 3:50

Discussion

3. OLYMPIA UPDATE

3:50 – 4:00

Presentation: Becca Kenna-Schenk, Government Relations Director

4:00 – 4:10

Discussion

4. 2015 – 2016 PRELIMINARY OPERATING BUDGET

a. 2015 – 2016 Tuition Rates

b. 2015 – 2016 Budget Plan

4:10 – 4:15

Presentation: Richard Van Den Hul, Vice President for Business and Financial Affairs
Linda Teater, Director, Budget Office

4:15 - 4:20

Discussion

5. 2015 – 2017 PRELIMINARY CAPITAL BUDGET

4:20 – 4:25

Presentation: Richard Van Den Hul, Vice President for Business and Financial Affairs
Rick Benner, University Architect / Director, Facilities Development and
Capital Budget

4:25 – 4:30

Discussion

6. EXECUTIVE SESSION MAY BE HELD TO DISCUSS PERSONNEL, REAL ESTATE AND LEGAL ISSUES AS AUTHORIZED IN RCW 42.30.110.

4:30 – 5:30

1. CALL TO ORDER

WESTERN WASHINGTON UNIVERSITY ITEM SUBMITTED TO THE BOARD OF TRUSTEES

TO: Members of the Board of Trustees

FROM: President Bruce Shepard on behalf of Senior Vice President Eileen Coughlin,

DATE: June 11, 2015

SUBJECT: **The Role of Intercollegiate Athletics and Club Sports in the Western Undergraduate Experience**

PURPOSE: Information Item

Western Washington University Athletics

In 2014-15, approximately 300 students will participate in 15 varsity sports at WWU, six for men and nine for women. WWU has been an official member of NCAA Division II since September 1998.

Men's Sports:

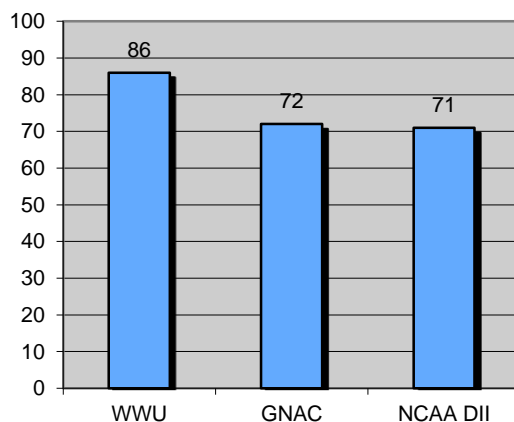
Cross Country
Soccer
Basketball
Indoor Track and Field
Outdoor Track and Field
Golf

Women's Sports:

Cross Country
Soccer
Basketball
Indoor Track and Field
Outdoor Track and Field
Golf
Volleyball
Crew
Softball

Using the NCAA Academic Success Rate, which includes all freshman student-athletes from the fall of 2007 and also accounts for student-athletes who transfer into or out of the institution, WWU posted an 86 percent success rate, compared to the NCAA II national number of 71 percent.

Academic Success Rate



WWU student-athletes raised \$2,000 for the PeaceHealth Cancer Center in Bellingham during the 2014-15 school year. Altogether, the Vikings have brought in \$59,000 over the last five years, most of it going to The American Cancer Society Relay for Life.

Individual teams have provided community service and aid. During the past year, the following examples of service have occurred:

- Volleyball, Men's Basketball, and Women's Basketball: One game a season is dedicated to breast cancer awareness - known as Pink Out Games or Dig Pink Games
- Men's basketball: Distributed 100+ pairs of shoes in Puerto Rico
- Men's Soccer: Burn victims support at Mt. Vernon, WA
- Volleyball: Forrest fire support at Carlton, WA

In 2013-14, 43 WWU student-athletes were named recipients of DII Athletics Directors Association Academic Achievement Awards with accumulative GPAs of 3.50 or better and 10 were named to GNAC Faculty Athletic Representatives Academic All-Star Team with accumulative GPAs of 3.85 or better.

The two most common areas of study for the student-athletes are Kinesiology and Business. There are multiple majors within this. For example, within business, management and marketing are the most frequent. The next three most frequent majors are communication studies, biology and anthropology.

In 2014-15, WWU won its seventh straight and 11th overall Great Northwest Athletic Conference All-Sports championship. The Vikings also extended their title streaks in the men's all-sports standings to seven, and in the women's all-sports standings to five.

Western Washington University Sport Clubs - Sport Club Leadership and Community Service

The Western Washington University Sport Club program consists of 24 teams. There are 752 students, 54% male and 45% female, involved with the 2014-2015 season.

Over the last three years, Western has been represented at 36 national tournament appearances. We will look at four best practices for effective student development in campus recreation programs affiliated with the National Intramural Recreational Sports Association (NIRSA) which highlight our sport clubs community service and the new Sport Club Leadership Series:

- Provide leadership opportunities when professional staff is not present.
 - Students are the players and leaders of each team, whether at home or on the road.
- Provide opportunities for student supervisors to supervise peers.
 - In their leadership roles they must balance being a player and taking on the responsibilities of coach their peers.
- Provide opportunities for students to lead special events.
 - They are responsible for their own fund raising and must complete 150 hours of community service each year.
- Actively seek methods to challenge students.
 - The sport club advisor provides a six week course, titled the Sport Club Leadership Series. During the six weeks the student leaders investigate ways of organizing/managing their peers, goal setting, team planning, budgeting, travel regulations, conflict management and ways of being an effective student leader and face of the university.

Brief bios of speakers:

Marie Sather:

Marie is the Director of Campus Recreation Services, overseeing Intramurals and club sports. She has been a WWU employee from September 1983.

Catherine Miles:

Catherine is a junior from Anacortes, WA. She is the current president of the WWU Student-Athlete Advisory Committee. Her major is Chemistry

Lucas Marin:

Lucas is a junior majoring in Environmental Studies. He is the current President of the Men's Lacrosse Team. The Lacrosse team has qualified for Nationals the past two years.

Bruce Larson:

Bruce E. Larson is a professor and department chair of secondary education and social studies education. He teaches courses in curriculum development, instructional strategies, assessment, and history/social studies teaching methods. He has served as the Faculty Athletics Representative at Western since 2013.



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Men's Sports:

**Cross Country
Soccer
Basketball
Outdoor Track and Field
Indoor Track & Field
Golf**

Women's Sports:

**Cross Country
Soccer
Basketball
Outdoor Track and Field
Indoor Track & Field
Golf
Volleyball
Crew
Softball**





Faculty Athletics Representative (FAR):

The FAR is a member of the faculty appointed by the President to represent Western Washington University and its faculty in relationships with the NCAA and the GNAC. The FAR reports directly to the President. The FAR plays a key role in oversight of athletic programs, working to ensure the academic integrity of the athletics program and the welfare of student-athletes.





NCAA DII Life in the Balance:

The emphasis for student-athletes is a comprehensive program of learning and development in a personal setting.

This approach provides growth opportunities through academic achievement, learning in high-level athletic competition, and development of positive societal attitudes in service to community. The balance and integration of these different areas of learning opportunity provide Division II student-athletes a path to graduation while cultivating a variety of skills and knowledge for life ahead.



- **NCAA Academic Success Rate: WWU 86%
NCAA II national 71%**
- **WWU S-As raised \$2,000 for the PeaceHealth Cancer Center in Bellingham, and \$59,000 over the last four years.**
- **Individual teams engaged in a variety of community assistance/service programs**
- **43 S-As DII Athletics Directors Association Academic Achievement Awards (3.50 or better GPA); 10 S-As GNAC Faculty Athletic Representatives Academic All-Star Team (3.85 GPA or better). 2013-14**



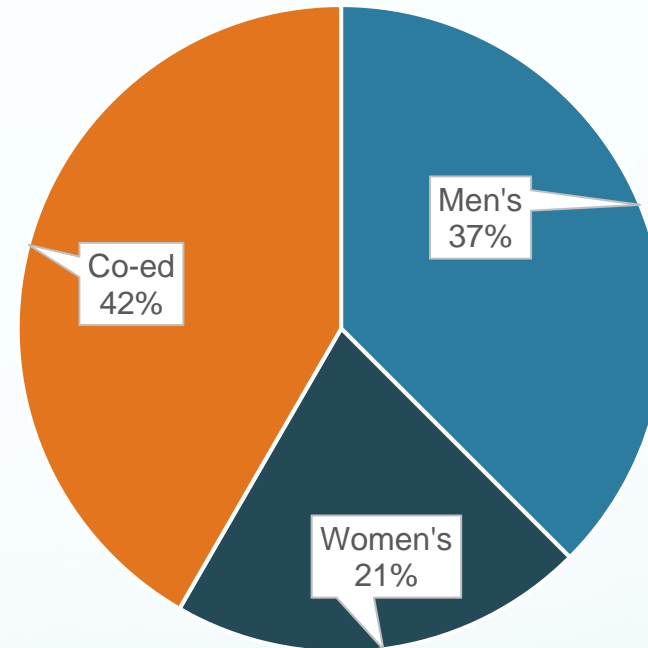
24 Sport Club Teams

Campus Recreation Services

752 Athletes

54% Male and 45% Female

- 9 Men's Teams
Baseball, Ice Hockey, Crew, Lacrosse, Rugby, Ultimate, Volleyball, Water Polo, Wrestling
- 5 Women's Teams
Lacrosse, Rugby, Ultimate, Volleyball, Water Polo
- 10 Co-ed Teams
Climbing, Cycling, Equestrian, Fencing, Figure Skating, Judo, Sailing, Swimming, Tennis, Water Ski



■ Men's ■ Women's ■ Co-ed

Best Practices Related to Effective Student Development

1. Provide leadership opportunities when professional staff is not present.
Student Run – Student Lead Teams
2. Provide opportunities for student supervisors to supervise peers.
Peers leading Peers, player/manager/coach
3. Provide opportunities for students to lead special events.
Fundraisers and **Community Service projects**.
4. Actively seek methods to challenge students.
Leadership Training Course, Spring quarter series.





Community Service Projects

Approximately 3000 hours per year of community service

- Animal as Natural Therapy
- Animal Humane & Alternative Humane Society
- AUAP Peer Tutoring
- Boys and Girls Club Clinics
- Common Thread Farm
- Domestic Violence and Sexual Assault Services
- Max Higbee 5K
- Nooksack Salmon Enhancement Association
- Running Against Drunk Driving 5K
- Soup Kitchen
- Salvation Army
- Samish Lake Clean up
- Therapeutic Riding Center
- World Health Organization food drive
- Washington Trail Association (Trail Maintenance)



Sport Club Leadership Series

Week 1: Team Leadership, how to organize and manage your peers

Week 2: Goal Setting, team planning, budget, team scheduling

Week 3: Travel Regulations and paperwork

Week 4: Philanthropy, Hazing, Alcohol and other Drugs, Conflict Management

Week 5: Bystander intervention

Week 6: Safety first, Safety always



WESTERN WASHINGTON UNIVERSITY ITEM SUBMITTED TO THE BOARD OF TRUSTEES

TO: Members of the Board of Trustees

FROM: President Bruce Shepard by Steve Swan, V.P. for University Relations and Community Development

DATE: June 11, 2015

SUBJECT: **Olympia Update**

PURPOSE: Discussion Item

Purpose of Submittal:

Becca Kenna-Schenk, Director of Government Relations, will give an update on the 2015 legislative session.

Supporting Information: State Relations

The Legislature is currently in a second, 30-day, special session that began on May 29th following the conclusion of the 105-Day regular session on April 24th. The first 30-day special session concluded on May 28th without adoption of the biennial state budget. In mid-May, the Washington State Economic and Revenue Forecast Council announced that it expects the state to collect approximately \$400 million more in tax revenue over the next two years than previously anticipated. This change in projected revenue is positive news that may help legislators reach a final budget deal.

As of June 1st, the Republican-led Senate and Democrat-led House of Representatives have each laid out multiple budget proposals during the regular and special sessions as negotiations between the two chambers continue. At this point it is unclear when legislators will reach agreement and vote on the final 2015-17 operating and capital budgets, but most expect the process to be wrapped-up by June 30th. While budget deliberations are underway, legislative committees are holding periodic work sessions in Olympia regarding interim planning and a variety of other topics, and the Governor has been signing a steady stream of bills that successfully navigated the legislative process through the House and Senate.

**WESTERN WASHINGTON UNIVERSITY
ITEM SUBMITTED TO THE BOARD OF TRUSTEES**

TO: Members of the Board of Trustees

FROM: President Bruce Shepard by Vice President Richard Van Den Hul

DATE: June 11, 2015

SUBJECT: 2015-2016 PRELIMINARY OPERATING BUDGET

PURPOSE: Action item

Purpose of Submittal:

Per its rules of operation, the Board retains responsibility for setting tuition rates and approving the annual operating budget, which normally occur at the June meeting. As of this writing, the Governor, House and Senate have set forth their recommended operating budgets but have not reached consensus regarding a final operating budget appropriations bill.

Due to this delay, the Board is asked to approve a preliminary fiscal year 2016 operating budget equal to the fiscal year 2015 operating budget to allow for the continuation of operations. Once a budget has been approved by the Legislature, the University will continue to use, as best we can, our transparent bottom-up budget process to finalize recommendations for tuition increases and the FY2015-2016 budget. If the Legislature approves a budget before the end of the current Special Session, we will have recommendations ready for the Board to approve in a special public July meeting. The adjusted timeline is attached.

Proposed Motion:

***MOVED*, that the Board of Trustees of Western Washington University, upon the recommendation of the President, approve a preliminary FY2015-2016 Annual State Operating Budget of \$145,009,266 consisting of a State Appropriation, WWU net tuition operating fee revenue, administrative services assessment, and one-time funds. At a special Board of Trustees meeting, to be scheduled as soon as possible after the Legislature has passed a budget, the President will present the recommended operating budget for FY2015-2016 and tuition recommendations for the 2015-2017 biennium.**

**WESTERN WASHINGTON UNIVERSITY
Operating Budget Planning Activities
FY 2015-2016 TIMELINE**

Date	Olympia Dates	WWU Dates	<p style="text-align: center;">2015-16 & 2016-17 Annual Operating Budget Process for Submission to BOT <u>Dates are tentative & subject to change based on legislative process</u></p>
Jul		July 1 - Begin FY 2015-16 (yr one of 2015-17 biennium)	<p style="text-align: center;">Predicated on a Final Legislative Budget passed by June 30</p> <p>Jul 8 - President, VPs & Deans meet to finalize planning unit recommendations</p> <p>Jul 10 - 2015-16 & 2016-17 VP & Deans recommendation posted to the web for comments until July 15</p> <p>Jul 15 - Final day of comment period on VP & Deans recommendation</p> <p>Jul 16 - President's 2015-17 recommendation mailed to BOT and posted on tBO's website</p> <p>Jul 20 BOT Special Meeting: <i>(subject to signing of state budget into law) to discuss the following:</i></p> <ol style="list-style-type: none"> 1) 2015-16 Annual Operating Budget presented to BOT for approval; 2) 2015-17 Tuition levels presented to BOT for approval; and 3) 2016-17 Annual Operating Budget presented to BOT for review only.

WESTERN WASHINGTON UNIVERSITY ITEM SUBMITTED TO THE BOARD OF TRUSTEES

TO: Members of the Board of Trustees

FROM: President Bruce Shepard by Vice President Richard Van Den Hul

DATE: June 11, 2015

SUBJECT: 2015-2017 PRELIMINARY CAPITAL BUDGET

PURPOSE: Action item

Purpose of Submittal:

Delegation of authority for limited implementation of the 2015-2017 Capital Budget.

Executive Summary:

As of this writing, the Governor, House and Senate have set forth their recommended Capital budgets (attached). Consensus has yet to be achieved.

Carver Academic Renovation is funded in all three budgets. However, there is a significant difference between the House and Senate budgets in their funding of Carver and related funding of the rest of Western's Capital Budget. The House budget, which mirrors the Governor's budget, has Carver funding of \$48,000,000 out of State bonds and \$16,310,000 COP (Certificate of Participation) funding. The Senate budget has State bond funding of \$58,600,000, Local funding of \$5,400,000, and COP funding of \$6,000,000. The increase in State bond and Local funding for Carver in the Senate was at the expense of the 2015-17 Classroom and Lab Upgrades (-\$4,400,000), and a portion of the Minor Works Preservation State bond funding (-\$3,463,000) that are funded in the House budget. The Science Building Renovation and Addition Predesign (\$500,000) is funded in the House but not in the Senate Budget. We are working to get it into the final budget. We also have pending a request for a reappropriation of \$3,860,000 to complete FY2013-2015 projects this summer. Those projects include a small portion of North Campus Utility Upgrades, Performing Arts Center Exterior Renewal, Classroom and Lab Upgrades (the Media Center in Haggard Hall), and a few continuing minor works projects.

Normally, once the Capital Budget is passed by the Legislature and signed by the Governor, it is brought to the June Board meeting for permission to implement. It is not clear that the Legislature will have a final capital budget by the end of the current special session. If it does, we will bring it for approval at the Board meeting. If not, we will ask you to approve the motion below.

Proposed Motion:

MOVED, upon recommendation of the President, that the Board of Trustees hereby delegates its authority to the President to make such expenditures out of the reappropriated capital funding, as necessary, to fund those contractual obligations as may become due and owing after July 1, 2015, as allowed by the Office of Financial Management; and, delegates permission to expend new Capital appropriations, once passed by the Legislature and signed by the Governor. Once a final capital budget is approved, the President is to bring the budget back to the Board of Trustees for final approval.

WESTERN WASHINGTON UNIVERSITY

2015-2017 CAPITAL REQUEST

Comparison Sheet - Request, Governor, House, Senate, Final

Capital Budget 4/8/15

PROJECT LISTING		WWU Request 19-Sep-14	Gov. Inslee Budget 18-Dec-14	House Budget 27-Mar-15	Senate Budget 8-Apr-15	Final Budget (Conference Committee)
1	MINOR WORKS - Preservation	14,955,000	11,921,000	11,921,000	8,458,000	
2	MINOR WORKS - Program	12,904,000				
3	CARVER ACADEMIC RENOVATION	73,000,000	65,213,000	65,213,000	70,000,000	
	TOTAL					
	State Funds	73,000,000	48,903,000	48,903,000	58,600,000	
	Local Funds	-	-	-	5,400,000	
	COP	-	16,310,000	16,310,000	6,000,000	
4	SCIENCE BUILDING RENOVATION & ADDITION*	8,800,000	500,000	500,000		
5	IT NETWORK UPDATE	4,000,000				
6	2015-17 CLASSROOM & LAB UPGRADES	4,900,000	4,400,000	4,400,000		
7	CAMPUS WIRELESS UPGRADE	4,700,000				
8						
9						
10						
11						
12						
	Preventive Facility Maintenance & Repairs		3,614,000	3,614,000	3,614,000	
	Sources of Funding: State Bonds	110,359,000	56,438,000	56,438,000	62,172,000	
	Local Funds	12,900,000	12,900,000	12,900,000	13,900,000	
	Subtotal - Non COP Funds	123,259,000	69,338,000	69,338,000	76,072,000	
	Certificate of Participation(COP)	-	16,310,000	16,310,000	6,000,000	
	BIENNIUM TOTAL - ALL FUNDS	123,259,000	85,648,000	85,648,000	82,072,000	

* Science Building Renovation & Addition request included \$500,000 for predesign, \$8,300,000 for design

6. EXECUTIVE SESSION

Executive Session may be held to discuss personnel, real estate, and legal issues as authorized in RCW 42.30.110.